



RawMaterials Accelerator Programme Call 2022

Terms & Conditions

7 April 2022



Introduction to EIT RawMaterials Call to Accelerate Business

This call is to apply for the EIT RawMaterials RawMaterials Accelerator Programme 2022, Phase 3.1.

The EIT RawMaterials Accelerator is open for start-ups offering solutions to the exploration, mining, mineral processing, metal & mineral, steel-making and recycling industries as well as suppliers of equipment, tools and software to these industries.

EIT RawMaterials unites more than 140 core and associate partners and 150+ project partners from leading industry, universities and research institutions from over 20 EU countries. The EIT RawMaterials partner network is working to accelerate the pace of innovation in the aforementioned raw materials' sectors as well as to enhance the development of relevant competences. The EIT RawMaterials partner network is also keen to adopt relevant innovations from start-ups and SMEs. SMEs and start-ups are supported by the EIT RawMaterials partner network in a number of ways. Start-ups are encouraged to apply for the Accelerator Programme, which aims to support them to rapidly develop their business and customer understanding, making them ready for business in the above-mentioned raw materials' industries.

The EIT RawMaterials Accelerator Programme is unique because it can facilitate introductions to customers in the EIT RawMaterials partner network who are willing to adopt innovations; furthermore, it connects local and national ecosystems to the pan-European network of pilot and test infrastructure facilities as well as to potential customers. We also offer supply grant funding to enable start-up teams to participate in the Accelerator Programme.

The EIT RawMaterials Accelerator Programme aims to coach and mentor start-ups contributing to job creation and accelerating new technology that will have an impact and contribute to the EIT RawMaterials network.

There will be 2 deadlines in 2022 for Phase 3 of RawMaterials Accelerator Programme. If you are a graduate of Accelerator Programme Phase 2 you are invited to submit your application for Phase 3.1 by **6 June 2022, 17:00 CET**. For more information about the RawMaterials Accelerator Programme and EIT RawMaterials, as well as the terms and conditions of participation, please read the enclosed call text in full. Submit your application to the Accelerator Programme using the following link:

https://webportalapp.com/sp/eitrawmaterials_acp3_2022



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1. EIT RawMaterials Business Creation & Support

Minerals, metals and advanced materials are key enablers to achieve the objectives of the European Green Deal. Today, only a fraction of the most relevant raw materials is produced in Europe. This can be changed through a circular economy approach, through innovation in recycling, substitution, processing, mining, and exploration. It is the objective of EIT RawMaterials to secure a sustainable raw materials supply by driving innovation, education, and entrepreneurship across European industrial ecosystems.

EIT RawMaterials provides a collaborative environment for disruptive and breakthrough innovations by connecting more than 140 core and associate partners and 150+ project partners from business with academia, research, and investment. It also invests in future generation of innovators for the raw materials sector through initiatives ranging from education of school students to higher qualifications for industry professionals.

The company is committed to supporting Europe's transition towards a circular, green, and digital economy whilst strengthening its global competitiveness and securing employment. On this foundation, EIT RawMaterials has been mandated by the European Commission to lead and manage the European Raw Materials Alliance (ERMA).

EIT RawMaterials is an Innovation Community within the European Institute of Innovation and Technology (EIT).

EIT RawMaterials aims to significantly enhance innovation in the raw materials sector by sharing knowledge, information and expertise: entrepreneurs, start-ups and SMEs receive funding and support through its partner network and collaboration activities. EIT RawMaterials aims to generate a significant impact on European industrial competitiveness and innovation capacity as well as to empower students, entrepreneurs and education partners to drive Europe towards a circular economy. This will result in introducing innovative and sustainable products, processes and services, as well as talented people who will deliver increased economic, environmental and socially sustainable impact on European society.

EIT RawMaterials has six Innovation Hubs (CLCs) that represent regional ecosystems connecting business, research and education. Innovation Hubs are located in Belgium, Finland, France, Italy, Poland and Sweden.

Business Creation and Support is one of three areas of activity through which EIT RawMaterials creates an impact on the raw materials' value chain. Since 2016, our Booster grant funding for selected start-ups and SMEs has supported over 140 start-ups to accelerate their development from idea to market. Booster funded companies have gone on to provide value for EIT RawMaterials partners.

To increase and advance the support provided to innovative start-ups, EIT RawMaterials has launched an Accelerator Programme. The aim of the RawMaterials Accelerator Programme is to help selected start-ups to more rapidly develop innovative products/ services that can generate



impact in the raw materials' sector.

In addition to customised support and funding, the selected start-ups will also gain access to the EIT RawMaterials partner network, participate in our networking events and gain visibility through EIT RawMaterials channels. In the long-term, supported start-ups and SMEs may join our network as members and continue working with our partners to fully benefit from the ecosystem.

2. RawMaterials Accelerator Programme

The overall objective for running the RawMaterials Accelerator Programme is to improve the market entry success rate of scalable start-ups, focusing on addressing business essentials market introduction.

The RawMaterials Accelerator Programme consists of three phases – Explore, Build, Grow. There are stage gates between each of the phases, at which start-ups need to gain approval to enter the next phase. Each phase has specific objectives and funding, as well as a specific process and timeline. The support provided in each phase follows a clear process, which consists of groupwork and individual coaching as well as anchoring start-ups in their local and national ecosystems. At the same time EIT RawMaterials opens up introductions on a pan-European level to partners in its consortium. This process is coordinated by Business Development Managers at EIT RawMaterials. This combination of local anchoring and pan-European opportunities is envisaged to increase the success rate and market opportunities of the selected start-ups.



Figure 1: EIT RawMaterials Accelerator Programme



2.1. Phase 1: Explore

Phase 1 is about building proof of concept for the business model in the targeted raw materials market segments. It starts with ideas with at least TRL 4 and aims to find a market niche, to develop a financial model and to build a business model.

Objectives for Phase 1:

- Identify beachhead market, market size, customer pain
- Identify key value drivers, good margin/product and margin/year, estimate financial needs
- Compose a founding team, identify roles and upcoming needs of the team

Phase 1 has a duration of around 3 months. It starts with a workshop, followed by bi-weekly calls with coaches. It ends with a graduation day at which the start-ups pitch their ideas. Graduation day is also the Evaluation stage gate process for startups to enter to Phase 2 of the Accelerator Programme.

2.2. Phase 2: Build

The purpose of Phase 2 is to validate customer needs and verify business assumptions. The offering provided by the selected start-ups should be at TRL 5-7 and CRL 5.

Objectives for Phase 2:

- Validate customer needs, market size and beachhead market, identify regulations and other specific criteria for technical and market entrance
- Validate key value drivers, build a 5-year financial forecast supporting/financing needs and strategy
- Complete a team to support the next step

The duration of Phase 2-Build of the EIT RawMaterials Accelerator Programme is around 6 months. It starts with a two-day workshop and several expert sessions and continues with coaching calls every 3 weeks. A final assessment at the end of Phase 2 will be conducted as a stage gate to continue to Phase 3.

2.3. Phase 3: Grow

Phase 3 aims to get your business ready for sales, scaling and international expansion. The offering of the start-ups should start at least at TRL 5 and head for market entrance. Selected start-ups will receive €45K as funding to support their participation in Phase 3.

Objectives for Phase 3:

- Move from early adopters to early majority market, start exploring follow-up markets
- Significant sales or financing deals
- Have a complete team, aligned to scale market entrances and sales



- Be a provider of new impact driven technology within the EIT RawMaterials value chain

The structure of Phase 3 is build on individual team support based on the teams' needs and will include expert workshops, coaching calls and funding to support market entrance and/or growth and will run for a period of around 6 months for each team.

3. The Call for Phase 3.1 – 2022

EIT RawMaterials will continue implementation of the new Accelerator Programme with arranging Phase 3. The base for the evaluation will be the submitted application and a presentation from the team made online. The evaluators will be the team of Business Development Managers. The final decision will be made at two levels, first at your regional Innovation Hub and finally at a consensus meeting across all six EIT RawMaterials Innovation Hubs.

The registration for submitting the application opens **4 April 2022** and deadline for submission is **6 June 2022**. The selection process and content of the programme is described below

4. Target group and Eligibility Criteria

The target group is comprised of start-ups that have graduated from the RM Accelerator Programme Phase 2. Entering criteria for the Phase 3.1, 2022 are as following;

- The start-up has graduated successfully from Phase 2 of the programme
- The start-up needs to be a legal entity
- The technology readiness needs to be at level 5 or higher
- The customer readiness needs to be at level 7 or higher
- The start-up needs to show first sales of products/ services (could also be a pre-sale like a market test)
- The start-up needs to have a balanced and complete team ready for scaling and entering the market
- The start-up needs to have developed a robust financial model that supports the intended business model and a 5-year projection of expected revenues, costs and investments required (to support market introduction or scaling business)
- The start-up needs to show a significant progress in the development of their core technology and its alignment with the identified market
- The start-up with its innovation needs to be in scope of EIT RawMaterials (section 6)



5. Programme for Phase 3 - Grow

The objective for Phase 3 is about bringing new technology into the market. The aim is for the start-up to go from first customer to establishing a first market segment and to grow geographically or in segment on a European and global level within the EIT RawMaterials value chain.

The programme is designed to enable flexibility and meet identified needs for selected start-ups and will run for 9 months. The timeline, objectives and milestones for each start-up within Phase 3 will be identified in dialogue with the assigned Business Development Manager and Process Leader and defined in the signed Project Agreement. This will be done before participating in the first expert workshop. Start-ups are expected to appoint two team members to participate in all activities, to ensure alignment inside the team and support capacity to progress. The design of Phase 3 is build on expert workshops and coaching calls within an individual programme based on each start-ups' needs.

- **Start dialogue**, aims to set tailored project plan for each start-up, which comprises objectives, milestones and supportive actions for coming 9 months.
- **Expert workshops**, Phase 3 is designed around individual coaching sessions with experts from identified areas. The programme will kick-off with a workshop to introduce the teams and the experts and be followed by a workshop consisting of individual coaching sessions. This first workshop is mandatory. For the remainder, the teams will be able to set individual coaching sessions with each expert. We expect the teams to prepare for each call for ensure efficient meetings and dialogues.
- **Coaching calls take place** every month, to continue and push for advancement. Coaching calls are an important way of receiving feedback on work and identifying and verifying important assumptions. Coaching calls will be organised every month by the teams and attended by their assigned Business Developer and Process Leader.
- **Finally**, in alignment with the last workshop, there will be a presentation from each start-up, framing status and reflecting on the progress made within Phase 3 and the EIT RawMaterials Accelerator Programme as a whole. This action is for enabling further support and access to the EIT RawMaterials Consortium and its network.
- **Events**, during the programme there will be opportunities to attend different events that are hosted by EIT RawMaterials or its partners.
- **Funding € 45k**, the funding will enable activities to meet the milestone and objectives set for each start-up in its 9-month plan at the beginning of Phase 3.

6. Thematic Scope for Targeted Start-ups

Europe is home to world-leading manufacturing industries, game-changing innovative technologies and an entrepreneurial infrastructure that can enable the transition to a resource efficient, sustainable society. A sustainable supply of mineral resources (metals, construction materials) is vital for the development of these core industrial activities and their long-term economic success. However, Europe has become highly dependent on imports of these mineral resources, particularly critical raw materials, which is a key threat to the future of European businesses.



Through activities in the area of business creation and support, EIT RawMaterials aims to support new businesses that contribute to our vision of developing raw materials into a major strength for Europe along the whole raw material's value chain, as follows:

1. **Exploration** and raw materials resource assessment
2. **Mining** in challenging environments
3. Increased resource efficiency in **mineral and metallurgical processes**
4. **Recycling** and material chain optimized on for End-of-Life products
5. **Substitution** of critical and toxic materials in products and for optimized performance
6. Design of products and services for the **circular economy**

In particular, the supply of a **range of metals and minerals** is the main target of the EIT RawMaterials innovation community. Bio-based and polymer materials will be considered only in view of their substitution potential of critical and toxic materials and for optimized performance or for multi-material product recycling. **Petrochemical raw materials, food/agricultural raw materials and common minerals construction materials are excluded.**

The activities of EIT RawMaterials in the area of business creation and support seek to boost innovative start-ups and SMEs working within the following themes:

1. **Exploration:** Technologies and solutions for improved and new mineral exploration. As an example, solutions could include:
 - a. *New and improved geological models, better exploration model understanding and techniques for going 3D/4D, drones, etc.*
 - b. *New instrumentation, methods and technologies for more reliable, cheaper, faster and safer mineral exploration, including technologies and services for innovative data acquisition, big data analysis/handling and utilising existing/historical data sets for exploration and mining.*
 - c. *Application of new innovations, new geological models and rethinking/re-evaluation of geological settings/prospects to provide new exploration prospects and mining targets.*
2. **Intelligent Mining.** Technologies and solutions for more efficient, safer and sustainable modern mining. As an example, solutions could include:
 - a. *Application of new technologies/services for more efficient production, better safety, better utilisation of equipment and personnel for mining. Autonomous mining equipment, Internet of Things, virtual reality, UAVs/robotics, automation, real-time data that will improve planning, scheduling of operations and delivering better efficiencies and cost savings. Self-aware and safe machines that are capable of ordering their own spare parts and service engineers and are connected to each other, control centres and back offices far away.*
 - b. *Innovative services, approaches and products which increase public understanding and awareness of the need for raw materials, exploration and mining, ensure corporate social responsibility and social license to operate as well as added values of mining including remediation.*
3. **Mineral and metallurgical processes:** Technologies and solutions for mineral and metal processing and for improved materials production. As an example, solutions could include:
 - a. *Optimised extraction and production processes for metals and alloys, improving the efficiency of the process, using less energy and water, reducing cost and the production of waste.*



4. Non-selected start-ups will be contacted by a representative at HQ and their Innovation Hub (CLC) to provide feedback and potential alternative support.
5. The selected start-ups will sign a project agreement with the Innovation Hub (CLC) legal entity, describing all parties' obligations.

8. Evaluation Process and Criteria

Evaluation process is based on evaluation that will be undertaken by EIT RawMaterials staff at each of the six Innovation Hubs around Europe, with the support of external evaluators followed by a resolution decision meeting. This will be done on the basis of your proposal, using the criteria described below.

Under each of the following criteria, applications will be judged on the scale 0: Non-existent, 1: Very poor, 2: Poor, 3: Fair, 4: Good, 5: Excellent. The final score will be weighted as indicated. EIT RawMaterials have the sole decision-making authority and no appeals will be considered.

CRITERIA	THRESHOLD	MAXIMUM POINTS
1. EXCELLENCE	3	5
2. MARKET & FINANCE	3	5
3. TEAM	3	5
4. IMPACT	3	5
5. FINANCIAL SUSTAINABILITY SCHEME	3	5
TOTAL	15	25

Please note that we will favour projects which contribute to the following key performance indicators:

- New products or services introduced into the market within 3 years
- New jobs to be created in the raw materials sector
- Private investment and other funding attracted by the start-ups
- EIT RawMaterials Financial Sustainability scheme

9. Amount of Funding

The funding for Phase 3-Grow will be given directly to the start-up team/ company for supporting costs such as working hours, travel and accommodation costs and other direct costs connected to actively participating in Phase 3. The funding is in total € 45K and will by need be divided up between years and proportional to prepayment and balance payment of ratio 75/25. EIT RawMaterials requires a contract, essentially a Project Agreement, where each start-up will commit to participating in the Phase 3 activities, in order to receive that grant. In this agreement the activity plan and attached budget for spending the grant will be specified. Please note as well that concrete deliverables may be established that need to be delivered by the end of the programme. The total amount of funding from the EIT RawMaterials Accelerator Programme Phase 1, Phase 2 and Phase



3, will be the basis for the terms of the back-flow scheme to EIT RawMaterials when the start-up enters and signs the Project Agreement for Phase 3.

Participants established in third countries not associated to HE may only receive a maximum amount of EUR 60,000.¹

Participants who are partners of EIT RawMaterials will have to report actual costs and respect obligations as per legal statutes of EIT RawMaterials.

The total amount of funding from the EIT RawMaterials Accelerator Programme Phases 1, 2 and 3 will be the basis for the terms of a financial sustainability scheme (see Section 10) to EIT RawMaterials when the start-up enters and signs the project agreement during Phase 3.

10. Financial Sustainability Scheme

EIT RawMaterials is committed to supporting the best ideas and the projects with the highest potential to generate an impact in the raw materials value chain, as well as to developing its financial sustainability strategy, as mandated by the EIT.

As a result, selected participants in Phase 2 – Phase 3 will be required to contribute to the financial sustainability strategy of EIT RawMaterials and its community by the following:

1. EIT RawMaterials Option for Equity participation: EIT RawMaterials shall receive an option to acquire a minority interest in the equity of the venture (“Option”). The price of the Option (capital contribution additional to the Grant) shall be fixed and determined on a pre-Accelerator-Grant price basis. The Option period shall be negotiated depending on the venture business development forecast.
2. Revenue sharing: Where the Option proves not to be reasonably feasible and/or where EIT RawMaterials chooses not to exercise the Option, there shall be an agreement on a Revenue sharing scheme under which EIT RawMaterials shall receive a certain percentage in the revenue generated from the Project for a certain period of time.

The EIT RawMaterials Financial Sustainability scheme (“FS-Scheme” or “Financial Sustainability Scheme”) shall reasonably take into account the amount of the funding allocated, the impact generated or to be generated by it and, if applicable, additional opportunities and services provided by EIT RawMaterials such as successful access to investors and customers. Details of the Financial Sustainability Scheme shall be agreed upon as part of the Project Agreement (PA). Nevertheless, we encourage applicants to indicate their proposals for key elements of their FS Scheme when applying under this Call.

¹ See https://ec.europa.eu/info/funding-tenders/opportunities/docs/2021-2027/common/guidance/list-3rd-country-participation_horizon-euratome_en.pdf



11. Intellectual Property, Confidentiality and Publication Rights

Applicants retain full and exclusive ownership of their prior information and intellectual property rights. By submitting their application, applicants confirm that they hold ownership of or have legally secured the right to use all elements of the innovative product or service and that the provided materials and information do not infringe any intellectual or other property rights, including patents, of any other persons, companies or other entities. Elements of the submission that are based on rights held by others, such as patents, shall be marked as such in the submission.

EIT RawMaterials and their authorised representatives in the programme undertake to ensure the confidentiality of the projects presented and developed throughout the programme.

By submitting their application, applicants consent that EIT RawMaterials and its Innovation Hubs will collect, transfer, process, store and delete their data under aforementioned conditions.

Applicants agree that if they are selected, their data, the receipt of their grant and non-confidential information about their project may be used by EIT RawMaterials and their authorised representatives without compensation for promotion of their activities. Non-confidential information related to the project will be only provided after authorisation of the applicants or the one marked with “public summary”.

By submitting the application for the EIT RawMaterials Accelerator Programme, applicants agree to the EIT RawMaterials [Privacy Policy](#).

12. Publicity – Visibility of the EU Funding

Publicity by the selected startups

The selected companies must promote the EIT RawMaterials Accelerator Programme grant and its results by providing targeted information to multiple audiences (including the media and the public) in a strategic and effective manner. A communications package including guidelines will be provided to all selected companies.

Unless EIT RawMaterials requests or agrees otherwise or unless it is impossible, any communication activity related to the action (including in electronic form, via social media, etc.) must:

- a) display the **EIT RawMaterials logo with the EU emblem** (equal width for the EIT RawMaterials brandmark and the EU flag),
- b) which includes the following text: *“Co-funded by the European Union”*.²

When displayed together with another logo, the EIT RawMaterials logo and EU emblem must have appropriate prominence.

² Subject to change due to the implementation of the Call 2022 under the regulation of Horizon Europe.



For the purposes of their obligations, the selected companies may use the EIT RawMaterials logo and the EU emblem without first obtaining separate approval from EIT RawMaterials.

This does not, however, give them the right to exclusive use.

Moreover, they may not appropriate the EU emblem or any similar trademark or logo or seek any other intellectual property rights in relation thereto, whether by registration or by any other means. EIT RawMaterials reserves the right to revoke the above right of use at any time in its sole and unfettered discretion.

Publicity by EIT RawMaterials

EIT RawMaterials may use, for its communication and publicising activities, information relating to the action, documents (notably summaries) for publication as well as any other material, such as pictures or audio-visual material that it receives from the participants (including in electronic format).

EIT RawMaterials will publish the names of the funded companies, their origin, the amount of the grant and its nature and purpose — unless they have requested to waive this publication (because of disclosure risks threatening their security and safety or harming their commercial interests).

Photos and videos taken by EIT RawMaterials during EIT RawMaterials events where the selected companies will feature are the sole property of EIT RawMaterials.

13. Terms and Conditions

By submitting their application form, applicants agree to the Terms and Conditions, which form part of their submission. EIT RawMaterials reserves the right to make reasonable amendments to these Terms and Conditions. Amendments and additions to these Terms and Conditions shall be valid if communicated in writing on the EIT RawMaterials website or otherwise made available to the applicants. These Terms and Conditions are governed by the laws of Germany. Any disagreement or dispute which may arise in connection with these Terms and Conditions which cannot be settled amicably will be brought before the courts of Berlin, Germany. To the maximum extent permitted by law, under no circumstances and under no legal theory whether in tort (including negligence) contract or otherwise shall EIT RawMaterials and the Innovation Hub (CLC) legal entities be liable for any special indirect, punitive, incidental or consequential damages, including loss of profit. You may withdraw your application any time by informing us by email or withdrawing your registration at any time.

All projects will be tracked and their progress will be assessed for 5 years after the end of the funding period.

14. Appeal and Redress Procedure

Upon receipt of the feedback, the applicant may wish to lodge a request for redress, if there is a concern that there might have been a shortcoming in the way a proposal was evaluated, or if the results of the eligibility checks are incorrect. The redress procedure is not meant to call into question



the judgement made by the expert-evaluators. It will consider only procedural shortcomings and factual errors.

Requests for redress should be raised within one month of the receipt of the evaluation feedback sent by EIT RawMaterials, and should be sent to compliance@eitrawmaterials.eu. Requests must:

- be related to the evaluation process, or eligibility checks;
- include a clear description of the grounds for the complaint;
- be received within the time limit specified above.

An initial reply will be sent to complainants no later than two weeks after the deadline for redress requests. This initial reply will indicate when a definitive reply will be provided. A redress committee of EIT RawMaterials may be convened to examine the evaluation process for the case under consideration. The committee's role is to ensure a coherent interpretation of requests, and equal treatment of applicants. The redress committee itself, however, does not re-evaluate the proposal. Depending on the nature of the complaint, the committee may review the evaluation report and individual comments, and examine the CVs of the evaluation experts. Following its review, the committee will recommend a course of action to the EIT RawMaterials OMT. If there is clear evidence of a shortcoming that could have affected the funding decision, all or part of the proposal may be re-evaluated. Unless there is clear evidence of a shortcoming there will be no follow-up or re-evaluation. The Executive Board of EIT RawMaterials will be informed of any redress procedures in due course.

Please note:

- This procedure is concerned with the evaluation and/or eligibility checking process.
- The committee will not call into question the judgment of the individual expert-evaluators, whose qualifications have already been assessed and validated.
- A re-evaluation will only be carried out if there is evidence of a shortcoming that affects the quality assessment of a proposal. This means, for example, that a problem relating to one evaluation criterion will not lead to a re-evaluation if a proposal has failed anyway on any other criterion.
- The evaluation score following any re-evaluation will be regarded as definitive. It may be lower than the original score.
- Only one request for redress per proposal will be considered by the committee.
- All requests for redress will be treated confidentially.

15. Organiser and Financing

The Accelerator Programme is organised by EIT RawMaterials and its regional Innovation Hubs (CLCs), which act as managing partners in coordinating the collection, evaluation, award and follow-up process at regional level. Interested applicants are invited to contact the relevant Innovation Hub staff (e.g. Business Development Managers) in advance to preliminarily discuss their ideas.

For questions and more information please contact the Business Development Manager at your nearest Innovation Hub (CLC) or Asimina Katsiapi, Business Development Specialist at EIT RawMaterials, for guidance (see below for contact).



The list of Innovation Hubs (CLCs) and the countries covered by each are as follows:

- **Innovation Hub Baltic Sea:** Finland, Southern Sweden, Norway and the Baltic States
Catherine Bounsaythip, catherine.bounsaythip@eitrawmaterials.eu
Mikko Korhonen, mikko.korhonen@eitrawmaterials.eu
- **Innovation Hub Central:** France, Southern Germany, Switzerland and Portugal
Ouafae Cohin, ouafae.cohin@eitrawmaterials.eu
Carolin Hendrys, carolin.hendrys@eitrawmaterials.eu
- **Innovation Hub East:** Poland, Eastern Germany, Slovenia, Croatia, Austria, Greece, Romania, Slovakia, Bulgaria, Czech Republic, Hungary, Ukraine, Serbia, Republic North Macedonia, Montenegro, Bosnia and Herzegovina, Albania
Antonis Politis, antonis.politis@eitrawmaterials.eu
Danuta Tuchorska,
danuta.tuchorska@eitrawmaterials.eu
- **Innovation Hub North:** Northern Sweden, Denmark, Ireland and Norway
Ulf Orrebrink, ulf.orrebrink@eitrawmaterials.eu
Theo Berthet, theo.berthet@eitrawmaterials.eu
- **Innovation Hub South:** Spain, Italy, Israel
Lorena Jurado, lorena.jurado@eitrawmaterials.eu
Fabio Pegorin, fabio.pegorin@eitrawmaterials.eu
- **Innovation Hub West:** Belgium, The Netherlands, United Kingdom, North-Western Germany
Beant Dijkstra, beant.dijkstra@eitrawmaterials.eu
Nicolas Menou, nicolas.menou@eitrawmaterials.eu
Steffen Robert, steffen.robert@eitrawmaterials.eu

Asimina Katsiapi, asimina.katsiapi@eitrawmaterials.eu

Applicants belonging to countries not listed should contact the nearest Innovation Hub.

For information, deadlines and contact details, visit: <https://eitrawmaterials.eu/accelerator/>

To check the list of partners affiliated to EIT RawMaterials, visit: <https://eitrawmaterials.eu/about-us/partners/>

https://webportalapp.com/sp/eitrawmaterials_acp3_2022



16. TRL and CRL

